Directors and Executive Officers

Directors



Representative Director and Chairman Hiroo OKOSHI

- Joined MABUCHI MOTOR CO., LTD. Manager Procurement Section, MABUCHI INDUSTRY CO., LTD. General Manager President Office, MABUCHI INDUSTRY CO., LTD.
- 2002 Director, General Manager - General Affairs Department, Human Resou
- Department, MABUCHI INDUSTRY CO., LTD.
- 2002 General Manager - Corporate Planning Department, MABUCHI MOTOR CO ITD
- CU, ID. Deputy Head of Business Platform Innovation Headquarters, MABUCHI MOTOR CO., ITD. General Manager Corporate Planning Department, MABUCHI MOTOR CO., ITD. 2003
- Executive Officer, Head of Administration Headquarters, MABUCHI 2009 MOTOR CO., LTD.
- Member of the Board. Executive Officer. Head of Administration 2011
- Headquarters, MABUCHI MOTOR CO., LTD. Representative Director, President Representative Director, President & CEO Representative Director, Chairman & CEO

- 2024
- Representative Director and Chairman (Current Position)

Directors



Member of the Board, Senior Managing Executive Officer, Responsible for Internal Controls and Business Development, Head of Corporate Planning Headquarters and Smart Transformation Headquarters

Tadahito IYODA

- Joined MABUCHI MOTOR CO., LTD. 1999
- Joined WABOCH IN TO ICO, ED. General Manager President Office, MABUCHI INDUSRY CO., LTD. General Manager Corporate Planning Department Executive Officer, Head of Administration Headquarters Member of the Board, Executive Officer, Head of Administration 2004

- Headquarters
- Member of the Board, Group Executive Officer, Chief Regional Officer 2018 in the Americas, Chairman and President - MABUCHI MOTOR MEXICO SA.DE C.V.
- Member of the Board, Executive Officer, General Manager Corporate Planning Department Member of the Board, Executive Officer, Head of Corporate Planning 2020
- Member of the Board, Executive Officer, Head of Corporate Planning 2021 Headquarters, General Manager - Corporate Communicatio enartment
- 2022
- Department Member of the Board, Managing Executive Officer, Chief Administrative Officer, Responsible for Corporate Strategy Member of the Board, Managing Executive Officer, Chief Administrative Officer, Responsible for Internal Controls and Corporate
- Strategy Member of the Board, Managing Executive Officer, Chief Administrative 2023
- Member of the Board, Managing Executive Officer, Chief Administrativ Officer, Responsible for Internal Controls, Corporate Strategy and Business Development (Current position) Member of the Board, Senior Managing Executive Officer, Responsible for Internal Controls and Business Development, Head of Corporate Planning Headquarters and Smart Transformation Headquarters 2024 (Current Position)



CO., LTD.

1993 MABUCHI MOTOR DALIAN CO., LTD

Officer (Current Position)

2012 President - MABUCHI MOTOR DONGGUAN DAOJIAO

2018 General Manager - Operations Control Department, Manufacturing Headquarters 2021 Head of Purchasing and Operations Control Headquarters

Member of the Board, Executive Officer, Head of Purchasing and Operations Control Headquarters
 Representative Director and President, President and Executive of the second second

2015 President - MABUCHI MOTOR DALIAN CO., LTD.

Representative Director and President, President and Executive Officer

Tohru TAKAHASHI



Representative Director, Executive Vice President, Vice President and Executive Officer, Chief Officer of Mabuchi Group Subsidiaries

Hirotaro KATAYAMA

- loined MABLICHI MOTOR CO., LTD.
- 1994 MABUCHI INDUSTRY CO., LTD. 1997
- Manager Quality Assurance Section, MABUCHI INDUSTRY CO., LTD. Assistant Factory Manager MABUCHI MOTOR (JIANGSU) CO., LTD. President MABUCHI MOTOR (JIANGSU) CO., LTD. 2004
- 2007
- 2014 Deputy Head of Operations Control Headquarters 2014 Head of Operations Control Headquarters 2015 Member of the Board, Executive Officer, Head of Operations
- Control Headquarters 2017 Member of the Board, Managing Executive Officer, Chief Business Operation Officer
- Business Operation Officer 2019 Member of the Board, Managing Executive Officer, Assistant to the President, Chief Officer of Mabuchi Group Subsidiaries 2020 Member of the Board, Managing Executive Officer, Assistant to the President, Chief Officer of Mabuchi Group Subsidiaries,
- Chief Administrative Officer, Head of Human Resources and General Affairs Headquarters
 2020 Member of the Board, Managing Executive Officer, Assistant to the President, Chief Officer of Mabuchi Group Subsidiaries, Chief Administrative Officer, Head of Human Resources and General
 Affairs Headquarters, Head of Purchasing Headquarters
 2011 Member of the David Managing Linguing Content Administrative Officer, Head General Affairs
- Member of the Board, Managing Executive Officer, Assistant to the President, Chief Officer of Mabuchi Group Subsidiaries, Chief Administrative Officer, Head of Purchasing, Head of 2021 Human Resources and General Affairs Headquarters
- 2022 Member of the Board, Managing Executive Officer, Assistant to the President, Chief Officer of Mabuchi Motor Subsidiaries, Chief Administrative Officer
- Member of the Board, Senior Managing Executive Officer, Chief Officer of Mabuchi Group Subsidiaries, Head of Life and Industrial Product Business Unit 2022
- 2023 Member of the Board, Senior Managing Executive Officer, Chief Officer of Mabuchi Group Subsidiaries, Head of Life and Industrial Product Business Unit, General Manager Mabuchi
- Group Management Dept. Representative Director, Executive Vice President and Executive Officer, Chief Officer of Mabuchi Group Subsidiaries, Head 2023 of Life and Industrial Product Business Unit, Head of Smart Transformation Headquarters, General Manager - Mabuch Group Management Dept.
- Representative Director, Executive Vice President and Executive 2024 Officer, Chief Officer of Mabuchi Group Subsidiaries (Current Position)

Outside Directors



Naoki MITARAI

Outside Member of the Board



1979 Joined ALL NIPPON AIRWAYS CO., LTD.

Outside Member of the Board Akira OKADA



1981 Joined Ricoh Company, Ltd.

Outside Member of the Board

Seiji Sakata

Joined HITACHI, LTD

- Joined HTACHI, LTD. General Manager Employee Relations Department, HITACHI, LTD. Deputy General Manager Information & Telecommunication Systems Group, Government & Public Corporation Information System Sales Management Division, HITACHI, LTD,
- 2005 General Manager, Group Company Office, Hitachi Group - Corporate Canada Canada Control Company Office, Hitachi Group - Corporate Strategy, Hitachi Group Headquarters, HITACHI, LTD. General Manager, Group Company Office, Hitachi Group Headquarters, HITACHI, LTD.
- HIIACHI, LID. Senior General Manager Human Resources Management Headquarters and General Affairs Headquarters, HITACHI, LTD. Vice President, Senior General Manager Human Resources Management Headquarters and General Affairs Headquarters, HITACHI, 2011
- ITD 2014
- LID. Senior Vice President and Executive Officer, CHRO (Chief Human Resources Officer), Risk Management Manager and CRO (Chief Risk management Officer), Hitachi High Technologies Corporation Representative Executive Officer and Executive Vice President, Hitachi 2015
- High-Technologies Corporation
- Executive Adviser Hitachi High-Technologies Corporation Outside Member of the Board, MABUCHI MOTOR CO., LTD. (Current 2017
- 1979 Joined ALL NIPPON AIRWAYS CO., LTD.
 2007 Executive Vice President, General Manager Corporate Planning Department, ALL NIPPON AIRWAYS CO., LTD.
 2010 Member of the Board, Executive Vice President, General Manager Operations Oversight Division, ALL NIPPON AIRWAYS CO., LTD.
 2012 Executive, Board of Directors, Executive Vice President, General Manager Freight & Cargo Business, ALL NIPPON AIRWAYS CO., LTD.
 2015 Senior Managing Director, Executive Vice President
 - AIRWAYS CO., LID. Senior Managing Director, Executive Vice President, General Manager Freight & Cargo Business, ALL NIPPON AIRWAYS CO., LTD. Representative Director and President, ANA Cargo Inc. Outside Director, The Okinawa Electric Power Company,
- Incorporated 2016 Representative Director and President, ANA Strategic
- Research Institute Co., Ltd. 2021 Visiting Professor, Osaka Seikei University (Current position) Outside Member of the Board, MABUCHI MOTOR CO., LTD. (Current position)
- 2010 Corporate Vice President, General Manager of Controller Development Division, Deputy General Manager of MFP Business Group, Ricoh Company, Ltd.
- 2012 Corporate Senior Vice President, General Manager of Human Resources Division, Ricoh Company, Ltd.
- 2018 Corporate Executive Vice President, General Manager of Office Printing Business Group, Ricoh Company, Ltd.
- 2018 Director, Corporate Executive Vice President, General Manager of Office Printing Business Group, Ricoh Company, Ltd.
- 2019 Director, Corporate Executive Vice President, CTO (Chief Technology Officer), Ricoh Company, Ltd.
- 2021 Director, Executive Corporate Officer, CTO, General Manager of Advanced Technology R&D Division, Ricoh Company, Ltd.
- 2023 Outside Director, Hirose Electric Co., Ltd. (Current pos 2024 Outside Member of the Board, MABUCHI MOTOR CO., LTD. (Current Position)

Member of the Board,

- 984 Joined MABUCHI MOTOR CO., LTD.
- 2010 General Manager Technical Center, Administration Headquarters 2012 General Manager General Affairs Department, Administration 2012 Headquarters
- 2019 President MABUCHI MOTOR TAIWAN LTD.
- 2022 Head of Human Resources and General Affairs Headquarters 2022 Executive Officer, Deputy Chief Administrative Officer, Head
- of Human Resources and General Affairs Headquarters 2023 Member of the Board, Standing Audit & Supervisory Committee Member (Current position)

(Audit & Supervisory Committee Member)

Directors

Standing Audit & Supervisory Committee Member Katsumi KOBAYASHI

Directors and Executive Officers

Outside Member of the Board, Audit & Supervisory Committee Members

Member

Yoko TOYOSHI



(Current position)

MOTOR CO., LTD.

(Current position)

1990 Registered as an attorney
 1990 Joined Daiichifuyo Law Office (Current position)
 1998 Partner, Daiichifuyo Law Office (Current position)

2014 Part-Time Lecturer, Keio University Graduate School

2019 Outside Member of the Board, Audit & Supervisory

2016 Outside Audit & Supervisory Board Member, MABUCHI

Committee Member, MABUCHI MOTOR CO., LTD

Member Takashi ASAI

Outside Member of the Board,

Audit & Supervisory Committee

- - 1981 Joined the Bank of Fukuoka. I td 1989 Joined Asahi Shinwa & Co. (currently KPMG AZSA LLC) 1990 Joined Deloitte Touche Tohmatsu (currently Deloitte
 - Touche Tohmatsu LLC) 2008 Partner, Deloitte Touche Tohmatsu (currently Deloitte
 - Touche Tohmatsu LLC) 2013 Appointed as Chief Certified Public Accountant Audit Inspector, Certified Public Accountants and Auditing Oversight Board, Financial Services Agency Joined Deloitte Touche Tohmatsu LLC
 - 2018 Outside Director (Audit and Supervisory Commit Member), Alps Electric Co., Ltd. (currently ALPS ALPINE CO., LTD.) (Current position)
 - 2020 Outside Audit & Supervisory Board Member, KOKUYO Co. Ltd. (Current position)
 - 2021 Outside Member of the Board, Audit & Supervis Committee Member, MABUCHI MOTOR CO., LTD (Current position)

Executive Officers (excluding those serving as directors)



1988 Joined MABUCHI MOTOR CO., ITD.

- Manager Sales Section 2, MABUCHI INDUSTRY CO., LTD.
 General Manager Power Unit Motor Division 2006 General Manager - Sales Department 3, Sales and Marketing
- Headquarters 2007 President MABUCHI MOTOR (EUROPE) GmbH
- 2011 General Manager China Market Development Promotion Department, Sales and Marketing Headquarters
 2012 General Manager Sales Department 3, Sales and Marketing Headquarters
- 2013 Executive Officer, Deputy Head of Sales and Marketing
- Headquarters. 2015 Executive Officer, Head of Sales and Marketing Headquarters
- 2017 Executive Officer, Assistant Chief Business Officer 2018 Executive Officer, Assistant Chief Business Officer, Head of Medium
- Automotive Product Business Unit 2 2019 Executive Officer, Head of Automotive Product Business Unit 2 2019 Executive Officer, Responsible for Customer Relations, Head of
- Automotive Product Business Unit 2 Automotive Troduct Datases Offic 2
 Description (Construction of Construction of Cons
- Officer in Europe Managing Executive Officer, Responsible for Global Sales, Head 2021 Mar
- of Automotive Product Business Unit 2, Chief Regional Officer in Furope
- 2022 Managing Executive Officer, Responsible for Global Sales, Head of Automotive Product Business Unit 2
- 2024 Managing Executive Officer, Responsible for Global Sales (Current

Executive Officer. Head of

Hiroaki WATANABE

Control Headquarters

Purchasing and Operations



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- ined MABUCHI MOTOR CO., LTD 2008 MABUCHI MOTOR AMERICA CORP.
- 2015 General Manager Sales Department 3, Sales and Marketing Headquarters 2017 Senior General Manager Medium Automotive Product
- Business Unit 2 2018 President - MABUCHI MOTOR AMERICA CORP.
- 2021 Deputy Head of Purchasing and Operations Control Headquarters
- 2022 Executive Officer, Head of Corporate Planning Headquarters 2023 Executive Officer, Head of Corporate Planning
- Headquarters and Smart Transformation Headquarters 2023 Executive Officer, Head of Corporate Planning
- Headquarters
- 2024 Executive Officer, Head of Purchasing and Operations Control Headquarters (Current Position)



- 1991 Joined MABUCHI MOTOR CO., LTD. 1992 MABUCHI INDUSTRY CO., LTD. 1998 Assistant General Manager Production Engineering
- Department, MABUCHI INDUSTRY CO., LTD.



Technology Officer, Head of Manufacturing Headquarters Kazuaki MIYAJIMA

Managing Executive

Outside Member of the Board.

Audit & Supervisory Committee

- Office

loined MABUCHI MOTOR CO ITD

General Manager - Finance and Accounting Dept., MABUCHI INDUSTRY

2013 General Manager - Finance and Accounting Dept., Administration Headquarters 2020 General Manager - Finance and Accounting Dept.,

Finance and Accounting Dept. Headquarters 2023 Executive Officer, Chief Financial Officer, General Manager - Finance and Accounting Dept.

2024 Executive Officer, Chief Financial Officer (Current

Position)



- 2024 Member of the Board, Executive Officer, Chief Technology Officer, Head of Manufacturing Headquarters
- 2024 Managing Executive Officer, Chief Technology Officer, Head of Manufacturing Headquarters (Current Position)





Executive Officer, Chief

Keiichi HAGITA

Financial Officer

Executive Officer, Head of IT Headquarters Tomofumi IMAMURA

Outside Member of the Board.

Audit & Supervisory Committee

Yasuko FUKUYAMA

Member

2001 Registered as an attorney 2002 Joined Okinobu, Ishihara & Sei Law Office (currently

Admitted Net Net Net Net Net All Association (Street position)
 2020 Automey, Partner, Spring Partners (Current position)
 2020 Outside Director (Audit and Supervisory Committee Member), EARLY-AGE CO., LTD. (Current position)

2023 Outside Member of the Board, Audit & Supervisory

(Current position) 2024 External Director Who Are Audit and Supervisory

Committee Member, MABUCHI MOTOR CO., LTD

Committee Members of BP Castrol K.K. (Current

2009 Admitted to the New York State Bar Association

Spring Partners)

position)

2008 Joined MABUCHI MOTOR CO., LTD. 2010 Vice President - MABUCHI MOTOR VIETNAM LTD. 2012 President - MABUCHI MOTOR VIETNAM LTD.

2016 General Manager - Corporate Planning Department 2018 Executive Officer, Head of Corporate Planning Headquarters 2020 Executive Officer, Head of Automotive Product Business

Unit 2 2021 Executive Officer, Report to COO 2021 Group Executive Officer, Chairman - MABUCHI MOTOR

Electromag SA 2022 Group Executive Officer, Chief Regional Officer in Europe, Chairman - MABUCHI MOTOR Electromag SA

2023 Group Executive Officer, Chief Regional Officer in Europe, Chairman and President - MABUCHI MOTOR POLAND sp. z o.o.

2024 Group Executive Officer. Chief Regional Officer in Europe, Chairman - MABUCHI MOTOR POLAND sp. z o

2024 Executive Officer. Head of IT Headquarters (Current

Group Executive Officers



1990 Joined MABUCHI MOTOR SHENZHEN LTD. 2004 General Manager - President Office, Dongguan Mabuchi Motor Equipment Co., LTD.

- 2005 General Manager President Office, General Manager - China Human Resources, Dongguan Mabuchi Motor
- Equipment Co., LTD. 2008 Vice President Dongguan Mabuchi Motor Equipment Co ITD
- President MABUCHI MOTOR (DONGGUAN) CO., LTD. 2017 Deputy General Manager - China Business, Vice Chairman - MABUCHI MOTOR (DONGGUAN) CO., LTD.
- 2018 Group Executive Officer, Chief Regional Officer in China 2019 Group Executive Officer, Chief Regional Officer in China, Chairman & President MABUCHI MOTOR (SHANGHAI)
- MANAGEMENT CO., LTD. 2020 Group Managing Executive Officer, Chief Regional Officer in China, Chairman & President MABUCHI MOTOR
- (SHANGHAI) MANAGEMENT CO., LTD. (Current position)



Group Executive Officer, Chairman & President MABUCHI MOTOR VIETNAM LTD., , Chairman - MABUCHI MOTOR DANANG LTD

HOANG Son

- 1998 Joined MABUCHI MOTOR VIETNAM LTD. General Manager - Product Production Department, MABUCHI MOTOR VIETNAM LTD.
- 2010 Assistant Factory Manager MABUCHI MOTOR VIETNAM LTD.
- VIE INAM LID. 2012 Factory Manager MABUCHI MOTOR VIETNAM LTD. 2013 Vice President MABUCHI MOTOR DANANG LTD. 2015 Vice President MABUCHI MOTOR VIETNAM LTD. 2015 President MABUCHI MOTOR VIETNAM LTD.
- 2020 Group Executive Officer, Chairman & President MABUCHI MOTOR VIETNAM LTD., Chairman -MABUCHI MOTOR DANANG LTD. (Current position)
- C.V. Joined MABUCHI MOTOR CO., LTD.
 MABUCHI MOTOR DALIAN CO., LTD 2009 Assistant Factry Manager - Guangdong No. 3 Factory,
- MABUCH INDUSTRY CO., LTD. Assistant Factry Manager Dongguan Branch, MABUCHI MOTOR (DONGGUAN) CO., LTD. 201
- 2013 Assistant Factry Manager MABUCHI MOTOR (JIANGXI) CO., LTD. Vice President - MABUCHI MOTOR (JIANGXI) CO., LTD.
- - Mexico S.A. DF C.V. (Current position)

Executive Officer, Head of Human Resources and General Affairs Headquarters

Toshihiro KOMIZO

Joined MABUCHI MOTOR CO., LTD.

2001 MABUCHI INDUSTRY 2003 General Manager - President Office, MABUCHI INDUSTRY

Headquarters

- 2008 General Manager Human Resources Department 2016 Deputy Chief Regional Officer in China
- 2019 Deputy Head of Administration Headquarters Head of Human Resources and General Affairs 2024 Executive Officer Head of Human Resources and

General Affairs Headquarters (Current Position)

Group Executive Officer, President - MARUCHI MOTOR POLAND sp. z 0. 0.

Toru SHIBASAKI

1991 Joined MABUCHI MOTOR CO., ITD. 1994 MABUCHI INDUSTRY CO., LTD. 2003 Manager - Assembly Group, MABUCHI MOTOR VIETNAM LTD.

VIE INAM LID. 2006 General Manager - Production Department, MABUCHI MOTOR VIETNAM LID. 2009 Factory Manager - MABUCHI MOTOR VIETNAM LID. 2013 President - MABUCHI MOTOR DANANG LID. Vice Chairman - MABUCHI MOTOR VIETNAM LTD., Vice Chairman & President - MABUCHI MOTOR DANANG LTD. 2018 Executive Officer, Deputy Head of Manufacturing

Headquarters 2021 Executive Officer, Head of Manufacturing Headquarters 2024 Group Executive Officer, President - MABUCHI MOTOR POLAND sp. z o. o. (Current Position)

> Group Executive Officer, President - MABUCHI MOTOR Mexico S.A. DE

Makoto KIMURA

2017 President - MABUCHI MOTOR (JIANGXI) CO., LTD. 2020 President - MABUCHI MOTOR (JIANGXI) CO., LTD. 2020 President - MABUCHI MOTOR Mexico S.A. DE C.V. 2022 Group Executive Officer, President - MABUCHI MOTOR



Group Executive Officer, Deputy Chief Regional Officer in China

SHU Zheng

1988 Joined MABUCHI MOTOR SHENZHEN LTD. 1999 Manager - Product Production, Guangdong No. 1 Factory, MABUCHI INDUSTRY CO., LTD. Factory, MABUCHI INDUSTRY CO., LID. 2000 Manager - Planning and Coordination Office, Guangdong No. 1 Factory, MABUCHI INDUSTRY CO., LTD. 2002 Factory Manager - Guangdong No. 1 Factory, MABUCHI INDUSTRY CO., LTD. INDUSTRY CO., ED.
 Weiser President - Guangdong No. 1 Factory, MABUCHI INDUSTRY CO., LTD.
 President - MABUCHI MOTOR (YINGTAN) CO., LTD. 2014 President - MABUCHI MOTOR (JIANGXI) CO., LTD Persident - MABUCHI MOTOR (DONGGUAN) CO., LTD.
 President - MABUCHI MOTOR (DONGGUAN) CO., LTD.
 Peputy Chief Regional Officer in China, President -MABUCHI MOTOR (DONGGUAN) CO., LTD. 2020 Group Executive Officer, Deputy Chief Regional Officer in China, President - MABUCHI MOTOR (DONGGUAN) CO., LTD. (Current position)



Group Executive Officer, Chief Regional Officer in Europe Kazuhiro ABE

2018 Joined MABUCHI MOTOR CO., LTD. 2019 General Manager - Corporate Planning Department 2020 Vice President - MABUCHI MOTOR (EUROPE) GmbH

President - MABUCHI MOTOR (FUROPF) GmbH

Group Executive Officer, Chief Regional Officer in Europe, President - MABUCHI MOTOR (EUROPE) GmbH (Current Position)